

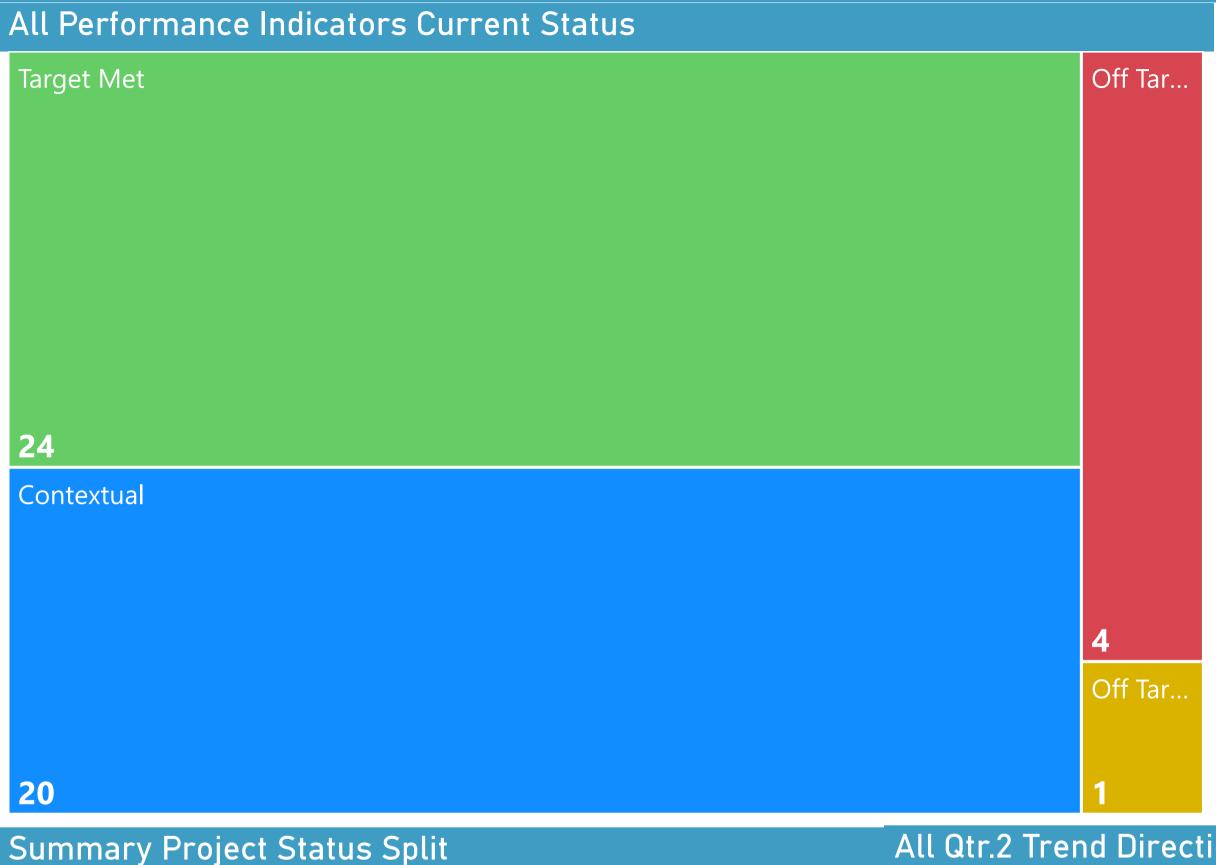






Quarter 2 - April 2024 to September 2024

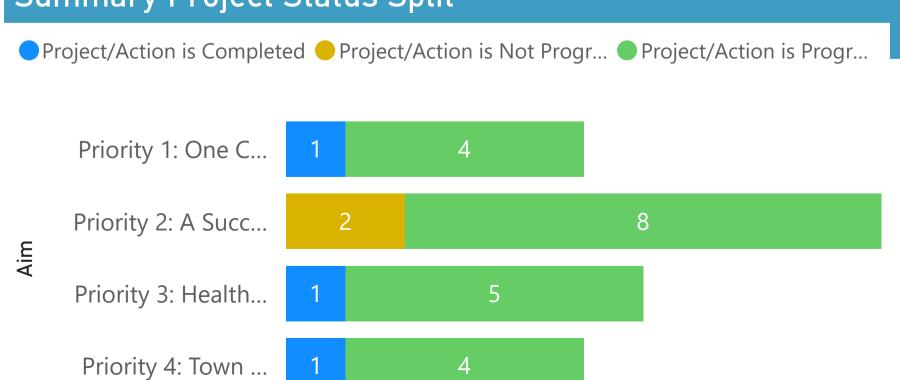




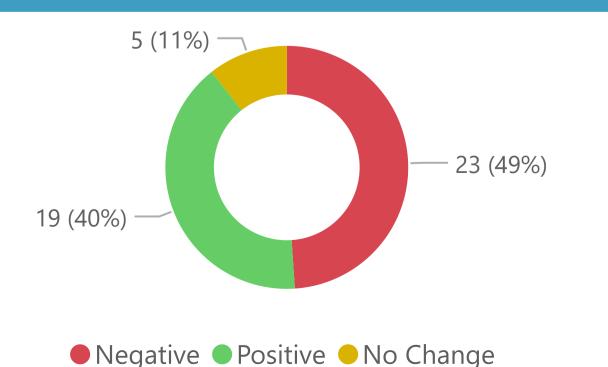
Corporate Aim (Priority)	Count
Priority 1: One Council delivering for Local People	16
Priority 2: A Successful and Sustainable Growing Borough	6
Priority 3: Healthy, Active and Safe Communities	24
Priority 4: Town Centres for All	3
	49

Smart Narrative

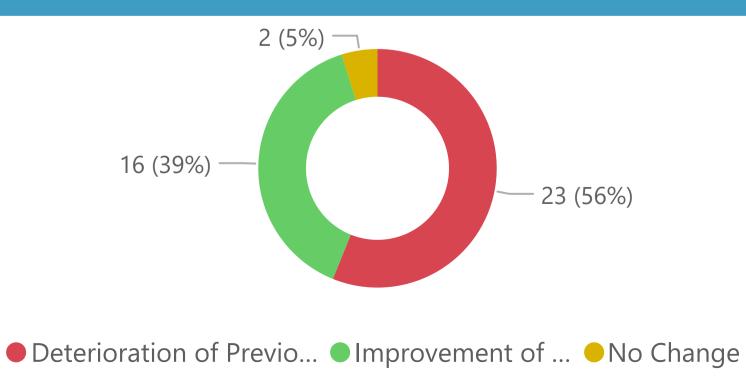
- There are 29 Indicators which have set targets this quarter.
- 83% met their targets within Quarter Two. 10 Indicators which met their target also showed improvement when compared to the same time period last year. 11 Indicators which met their target showed a negative trend when being compared to last year. 2 Indicators showed no change.
- 17% of Indicators were off target this quarter. 1 of these indicators showed an improvement when compared to last year and 4 indicators showed a negative trend.
- There are 20 Indicators which are contextual this quarter and do not have a target to meet. When compared to last year 5 measures showed an improved trend with 8 of the contextual measures showing a negative trend. 7 measures did not have any historic data to compare against.
- There are 3 Projects/Actions that have been classified as completed being split equally between Priority 1, 3 and 4. Priority 2 has 2 Project/Action's that have been identified as not progressing as expected detail of these is provided in this report.



All Qtr.2 Trend Direction of PI's Compared to Previous Quarter



All Qtr.2 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year

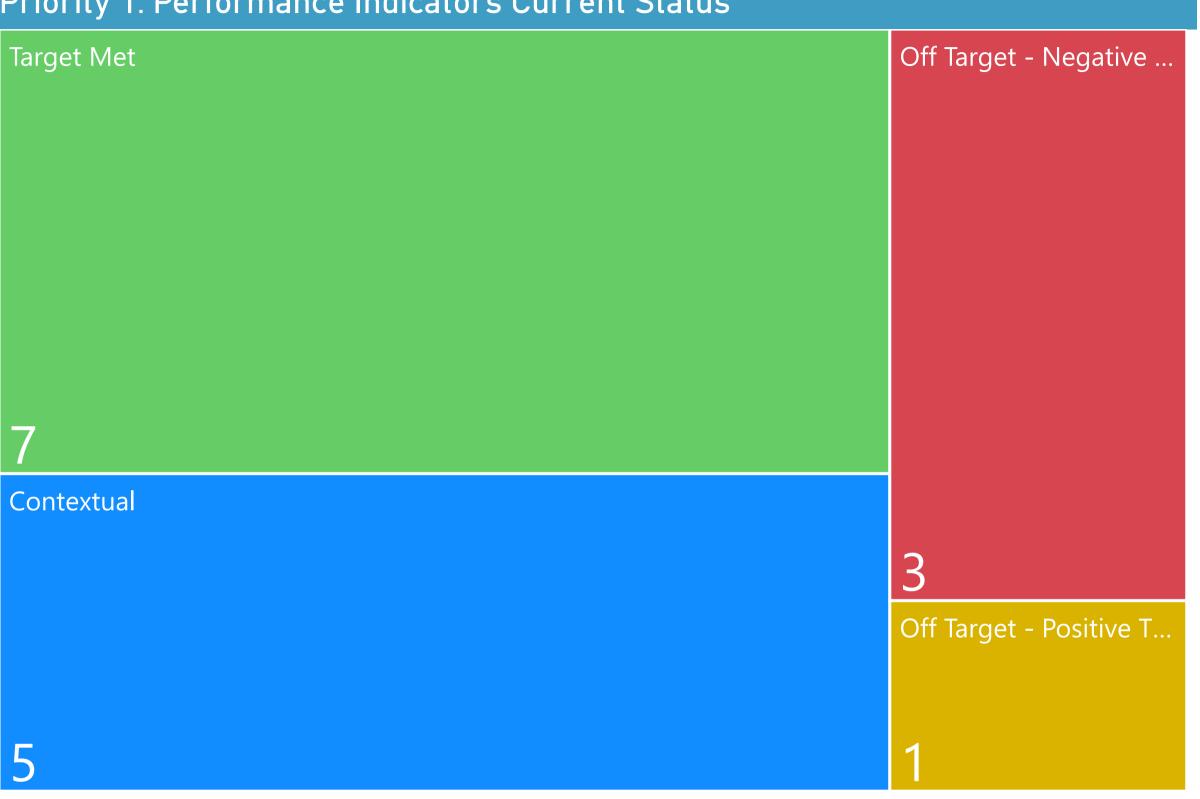




Priority 1: One Council delivering for Local People



Priority 1: Performance Indicators Current Status



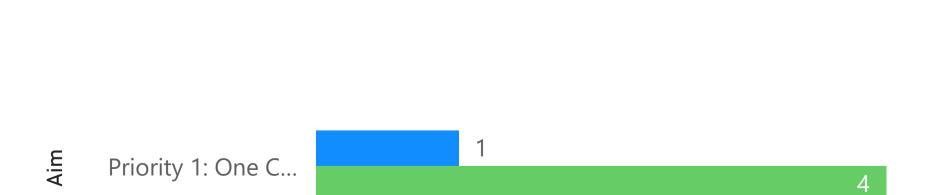
Corporate Objective	Count
Deliver services to a high standard every day	3
Develop professional talent across the Council and provide opportunities for staff to grow their careers	4
Ensure our services are efficient and accessible	7
Ensure strong financial discipline across the Council	2
Total	16

Smart Narrative

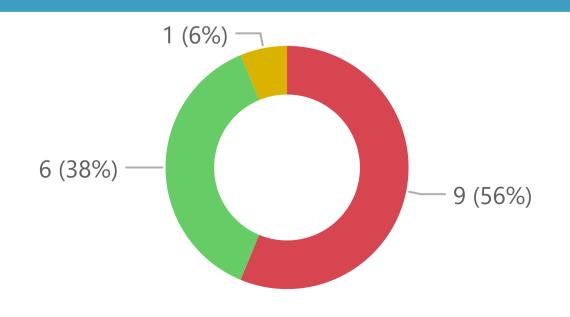
- There are 11 Indicators which have set targets this quarter within Priority 1.
- 64% met their targets within Quarter Two. 2 Indicators which met their target also showed improvement when compared to the same time period last year. 5 Indicators which met their target showed a negative trend when being compared to last year.
- 36% of Indicators were classed as off target this quarter. Only 1 of these indicators showed a positive trend when compared to last year and 3 showed an negative performance on the year previous.
- There are 5 Indicators which are contextual this quarter and do not have a target to meet. When compared to last year, 3 of these measures showed a negative trend, 1 measure demonstrated an improvement and 1 measure did not have any historic data to compare against.
- There has been one Project/Action that has been classed as completed in Priority 1, this being the Delivery of the One Council Programme. All other Projects/Actions within Priority 1 are classed to be progressing as expected.

Priority 1: Summary Project Status Split

Project/Action is CompletedProject/Action is Progressing as Expected

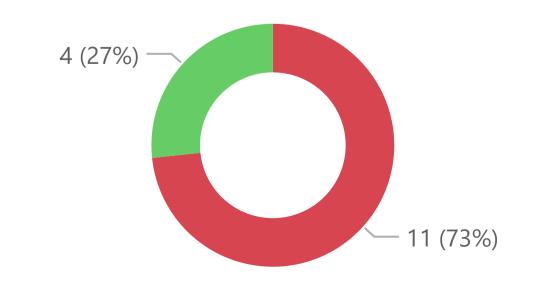


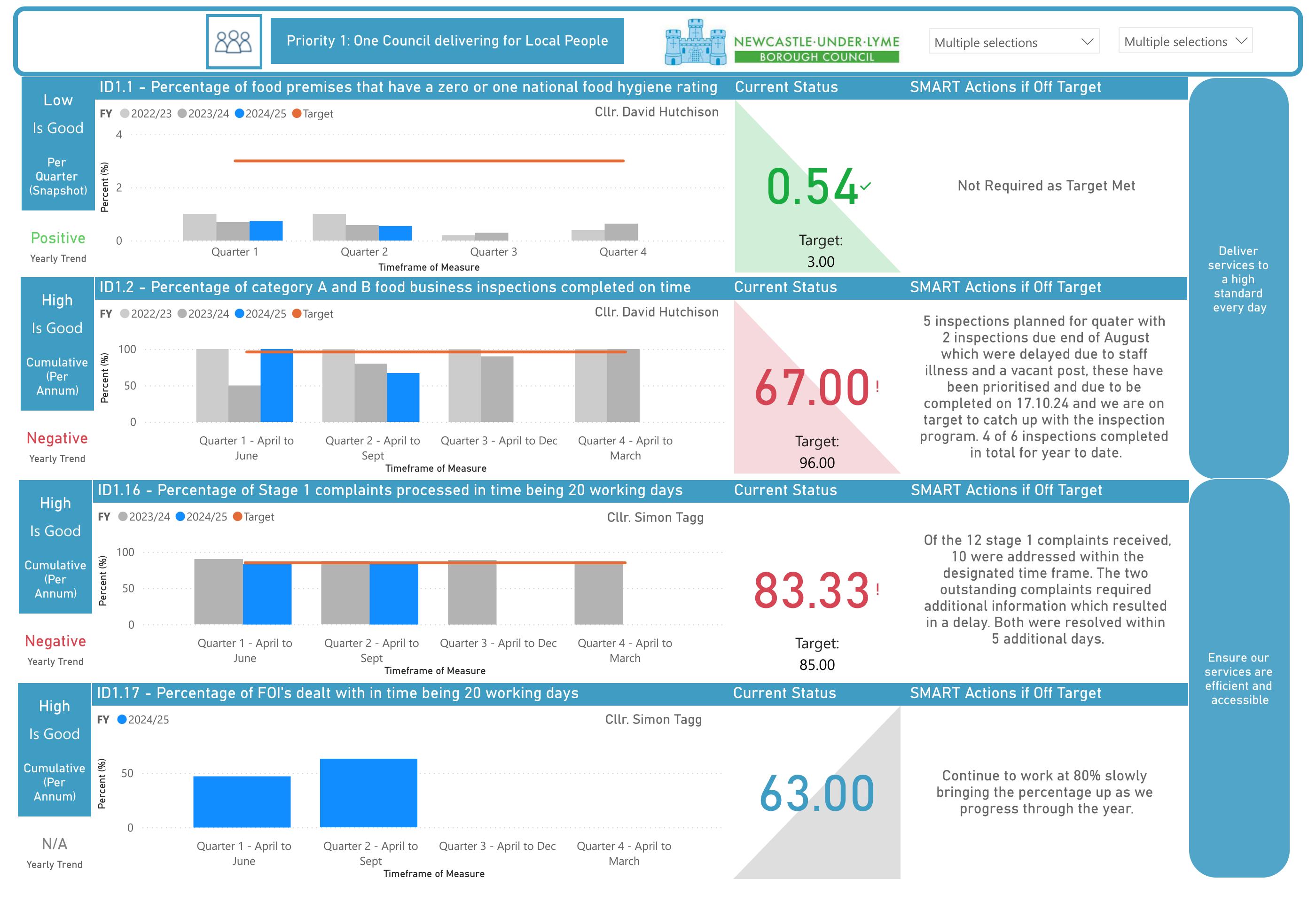
Priority 1: Qtr.2 Trend Direction of PI's Compared to Previous Quarter

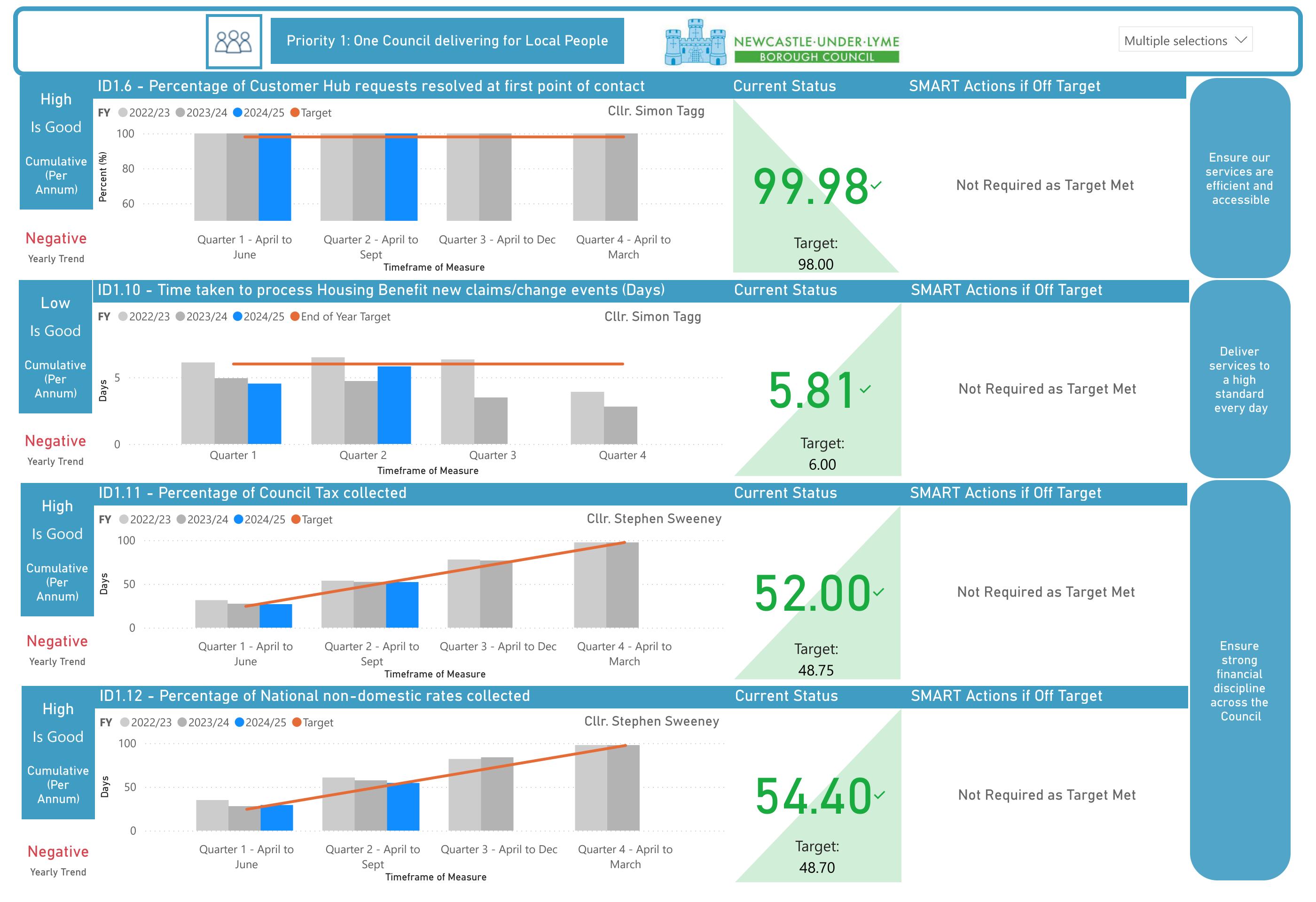


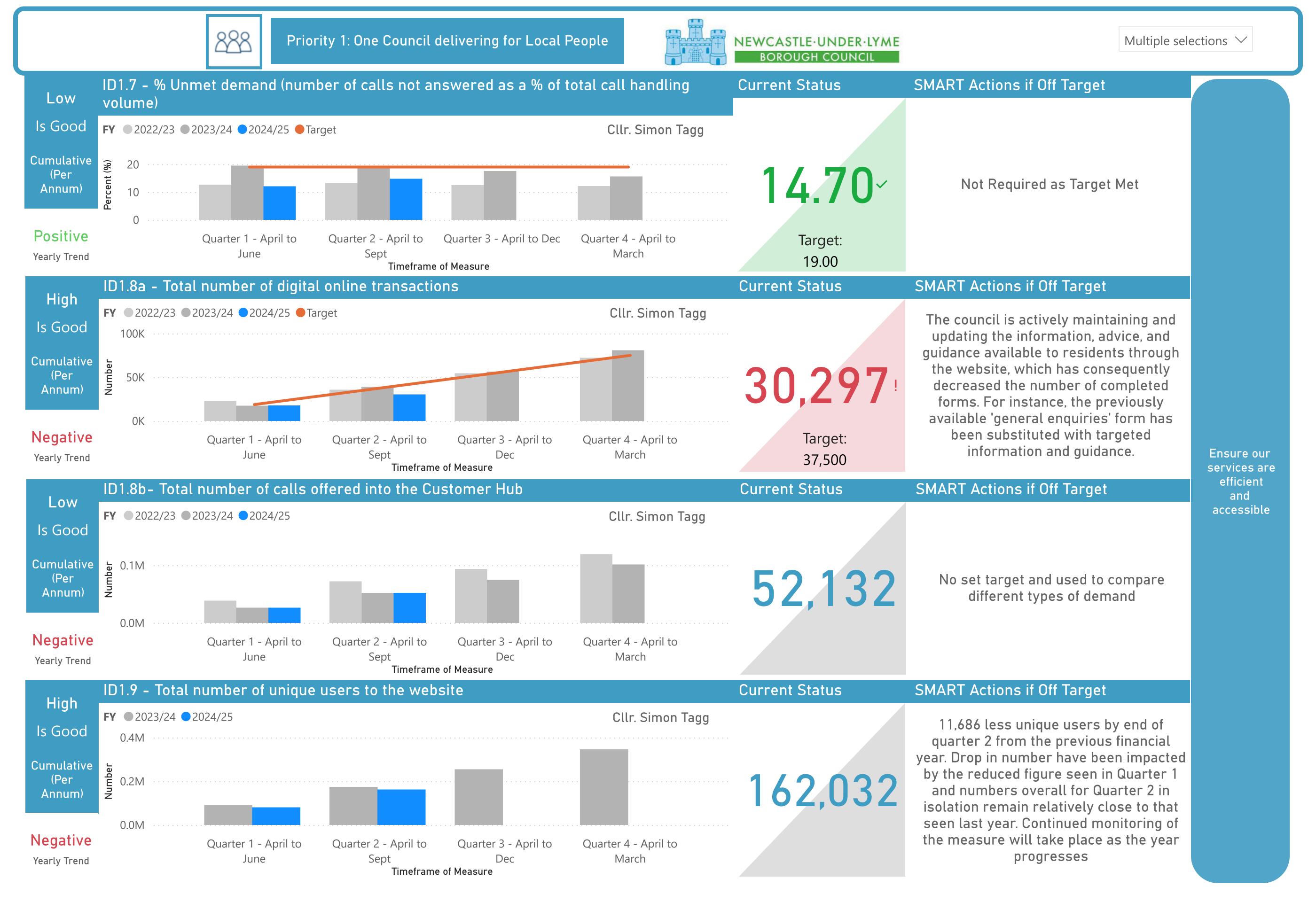
NegativePositiveNo Change

Priority 1: Qtr.2 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year











Priority 1: One Council delivering for Local People



Project Status Split for Priority 1.

Project/Action is Progressing as Expected

Project/Action is Completed

4

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Portfolio Holder	Service Area	Action	Corporate Objective	Status report	Commentary on progress
Cllr. Simon Tagg	 Strategy, People and Performance 2. All services 	Deliver a Workforce Strategy	Develop professional talent across the Council and provide opportunities for staff to grow their careers	Project/Action is Progressing as Expected	strategy realisation continues
Cllr. Simon Tagg	 Strategy, People and Performance 2. IT and Digital 3. Neighbourhoods All (digital enablement) 	Deliver the One Council Programme	Ensure our services are efficient and accessible	roject/Action is Completed	Project/Action has been completed.
Cllr. Stephen Sweeney	 Commercial Delivery 2. Finance Legal & Governance 	Identify and deliver opportunities to generate income from commercial development	Ensure strong financial discipline across the Council	Project/Action is Progressing as Expected	Officers are beginning a new programme to investigate commercialisation opportunities across the Council, this will enable each service to review where they can operate more commercially.
Cllr. Simon Tagg	1. Strategy, People and Performance 2. All services	Work with our communities to ensure services reflect local need	Work with our communities to ensure services reflect local need	Project/Action is Progressing as Expected	Ongoing partnership work continues. Work continues in developing our Priority Delivery Plans in line with our understanding of our communities and the overall Council Priorities and Plan. We continue to work with partners and also with data to understand the context in which we operate, invite feedback and consultation e.g. budget consultation, local plan consultation.
Cllr. Simon Tagg	1. Strategy, People and Performance 2. neighbourhoods 3. Regulatory	Work with partners to deliver the best for our communities	Work with partners to deliver the best for our communities	Project/Action is Progressing as Expected	Ongoing partnership work continues. Partnership working continues to be a strength for the organisation with positive outcomes in regard to Community Safety, Town Centre experience and ease of access to council services. Significant progress is being achieved in relation to Better Health outcomes as the Active Referral scheme is embedded



Priority 2: A Successful and Sustainable Growing Borough



Priority 2: Performance Indicators Current Status

Off Target - ... Target Met

Corporate Objective	Count
A strong and sustainable economy where everyone benefits	1
Protecting our communities by improving how we use our enforcement powers.	1
Support the sustainable development of our towns and villages	4
Total	6

Smart Narrative

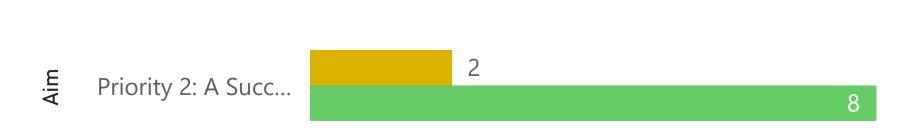
- There are 6 Indicators which have set targets this quarter within Priority 2.
- 83% met their targets within Quarter Two. 2 Indicators which met their target showed improvement when compared to the same time period last year. 3 Indicators which met their target showed a negative trend when being compared to last year.
- Within Priority 2, there are 2 Projects/Actions that have been raised to not be progressing as expected and relate to the following; "Secure a Successful Resolution to Walleys Quarry" and "Delivering the £16m Kidsgrove Town Deal" Further detail in regards to this project/action is supplied within the body of the report.

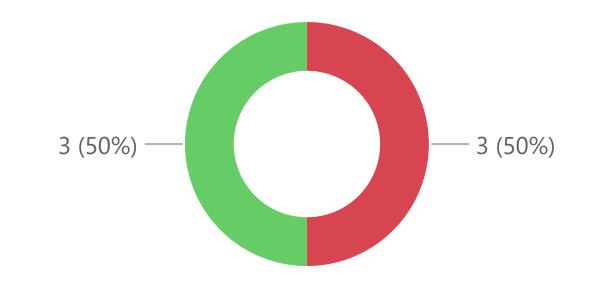
Priority 2: Summary Project Status Split

Project/Action is Not Progressing as Expected Project/Action is Progressing as Expe...

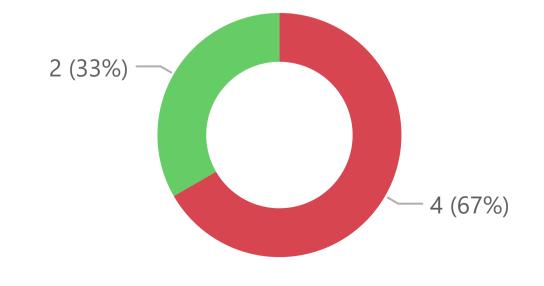
Priority 2: Qtr.2 Trend Direction of PI's Compared to Previous Quarter

Priority 2: Qtr.2 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year





Negative Positive



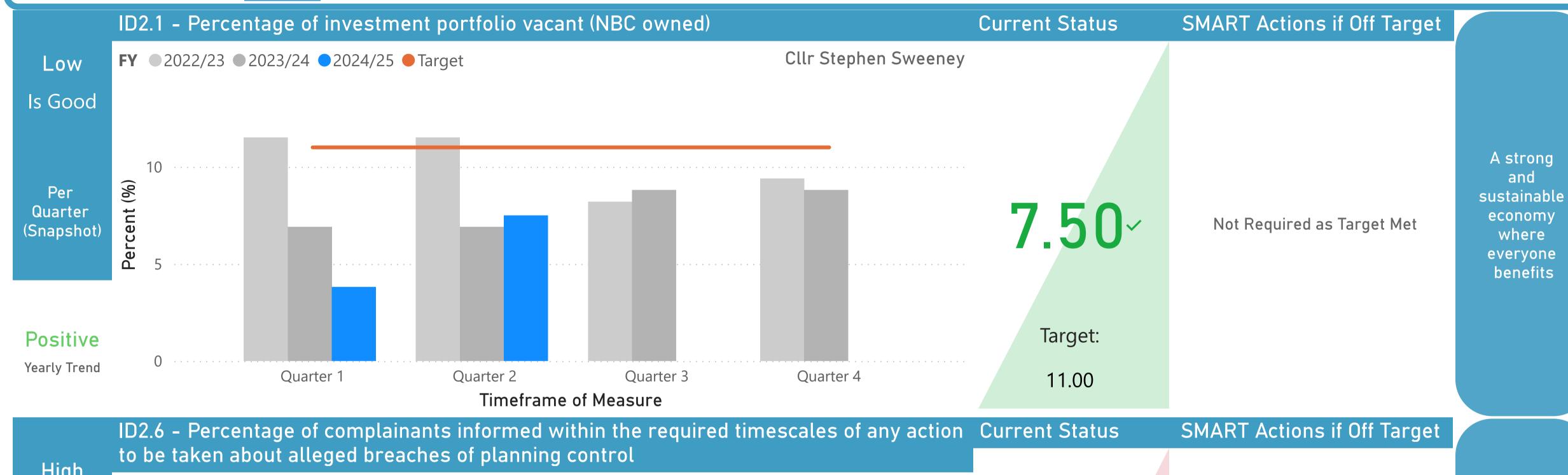


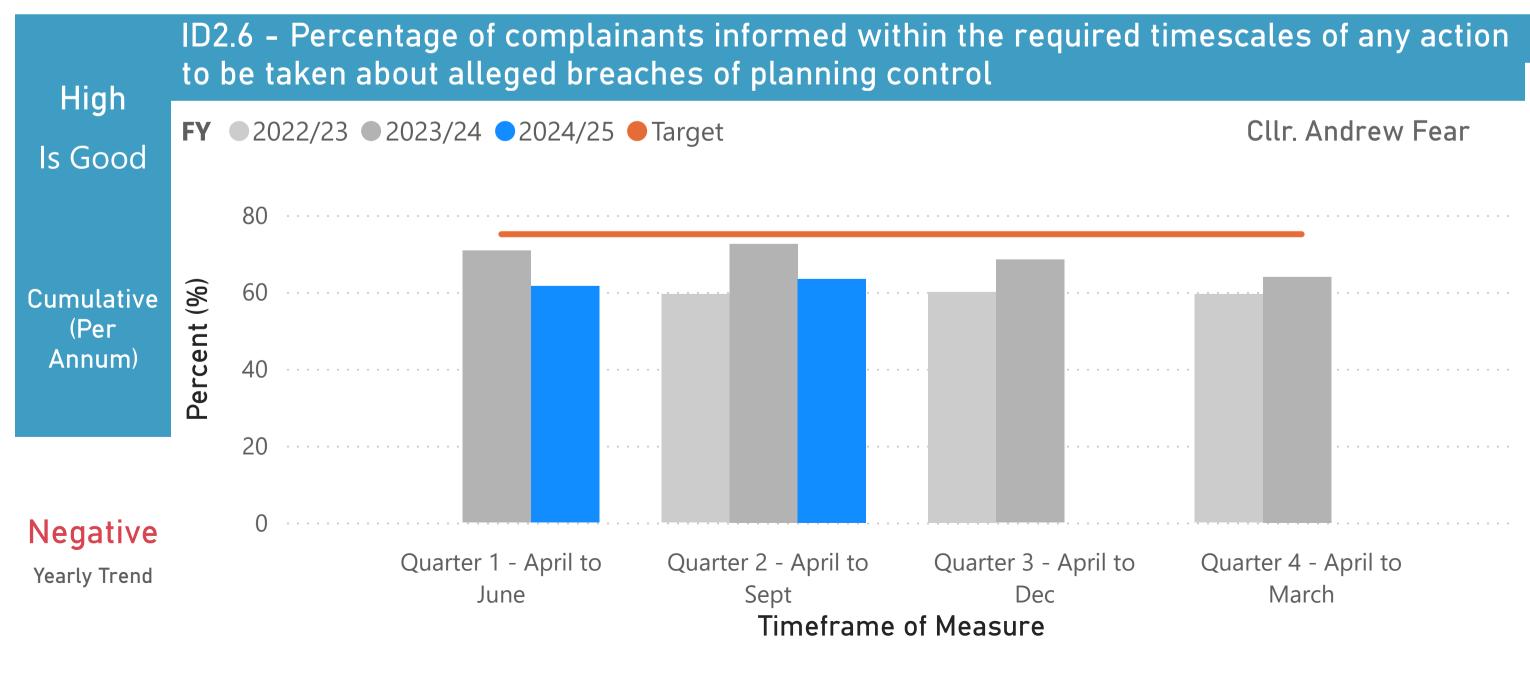
Priority 2: A Successful and Sustainable Growing Borough



Multiple ... ∨

Multiple selections ✓





previously, the service was impacted by a number of difficult and/or time consuming cases taking up a lot of resources.

Performance was also impacted by a combination of annual leave, sickness absence and prioritisation being given to the processing of planning applications. Better case

Performance in this quarter is

slightly higher than the Q1 but

remains below the Target. As

management and senior

management overview is now

being implemented

Protecting
our
communities
by
improving
how we use
our
enforcement
powers.

Target:

75.00



Cllr. David

Hutchison

Cllr. David

Hutchison

Neighbourhoods

1. Sustainable



Priority 2: A Successful and Sustainable Growing Borough



Project/Action Phase 6 of the Borough Tree Planting Strategy is in the consultation phase, and

is Progressing tree planting will take place in Jan/Feb/Mar 2025. Sites will be designated as

Project/Action The Council continues to play an active and leading role in the SSB. Our progress

is Progressing in achievement of the ten base pledges is progressing well, with all but one

carbon capture areas in the Local Plan, hence protecting green spaces for future

achieving green (achieved/progressing according to plan) status. The Council is

Strategy and delivery plan, and is leading on a number of initiatives such as the

one of the few to have progressed a detailed and costed Sustainable Environment

Project Status Split for Priority 2.

Project/Action is Progressing as Expected

Project/Action is Not Progressing as E...

8					2
Portfolio Holder	Service Area	Action	Corporate Objective	Status report	Commentary on progress
Cllr. Gill Heesom	1. Regulatory 2. Legal & Governance	Ensure that there are good homes for everyone and that every citizen has a safe and secure place to live	Ensure that there are good homes for everyone and that every citizen has a safe and secure place to live	Project/Action is Progressing as Expected	A damp and mould project has been runnning March - September 2024.
Cllr. David Hutchison	1. Regulatory 2. Neighbourhoods	Secure a successful resolution to the Walley's Quarry odour problem.	Protecting our communities by improving how we use our enforcement powers.	Project/Action is Not Progressing as Expected	LEGAL ACTION On 29 July 2024 the Secretary of State Environment, Food and Rural Affairs responded to the Leader's request for permission to prosecute Walleys Quarry Ltd under statutory nuisance legislation. The Secretary of State granted consent for a prosecution to proceed. On 30 September the Chief Executive provided an update stating; "there are very few precedents for taking legal action against an operator regulated by a Government agency, so there is a great deal of legal advice and preparation involved, however I believe we will be ready to take the next step by the end of October". Odour complaints reported in Q2 (July-September) are higher than reported over the same Quarter in 2023. COMMITTEE OF INQUIRY A member-led committee of inquiry was set up to look at the impact on local communities from the Walleys Quarry Landfill operation. The lines of inquiry were: What is the impact of the ongoing odour issue? What needs to be done next, and by whom, to bring about resolution? What, if any opportunities have been missed to resolve the issue sooner? The inquiry heard more than 11 hours of submissions over 2 days from the EA, UK Health Security Agency, community groups and others, and considered additional written statements. On 25 September the final report was presented to full Council recommending that the EA serve a closure notice to commence the process of the site being closed with an additional 10 other recommendations detailed in the report 'Walleys Quarry Committee of Inquiry July/August 2024'.

as Expected

as Expected

generations

grassland management strategy.

Ensuring that the Council's

operations are carbon

Secure a carbon neutral

neutral by 2030

Borough by 2050

Protect our parks and green spaces

for future generations

Play an active role in the

Environment 2. All Staffordshire Sustainability Board



Priority 2: A Successful and Sustainable Growing Borough



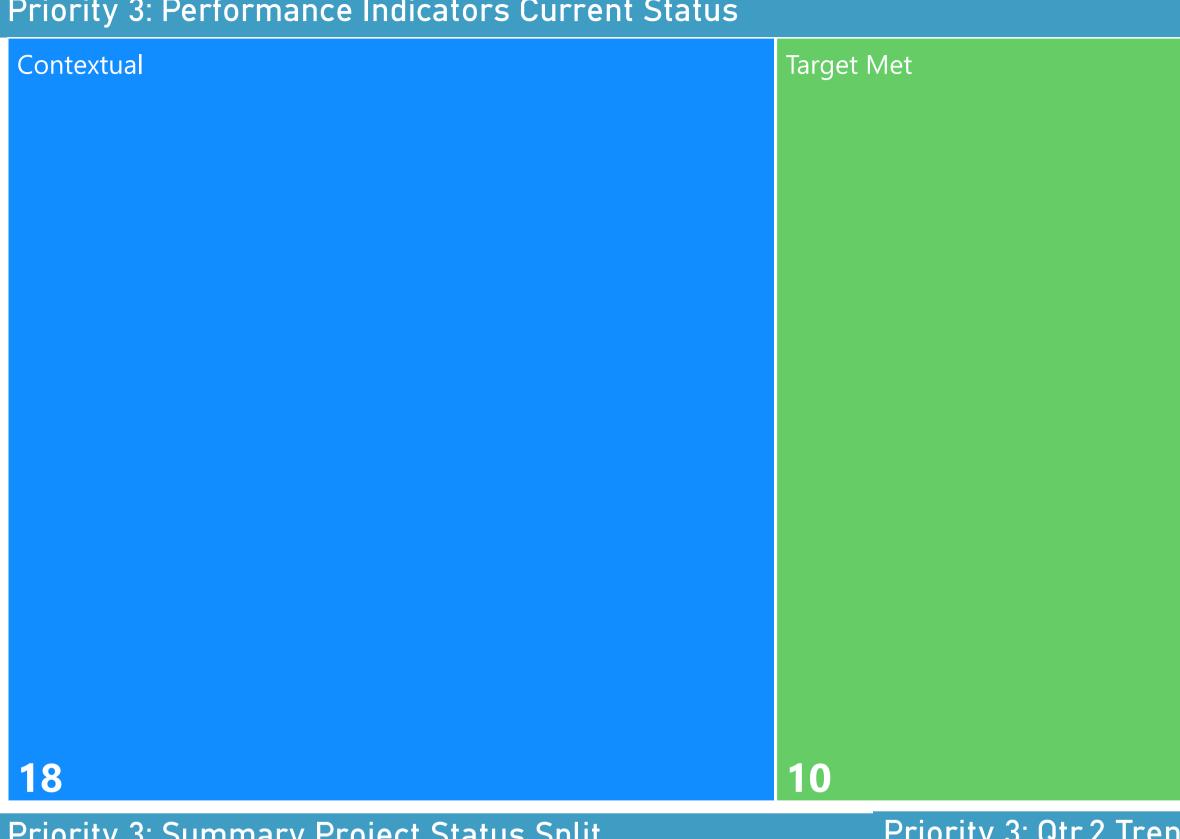
Portfolio Holder	Service Area	Action	Corporate Objective	Status report	Commentary on progress
Cllr. Stephen Sweeney	 Commercial Delivery 2. Strategy, People and Performance 3. Finance 	Continue to bid for government funding to support the borough's ambitions, including the further development of Keele Science and Innovation Park and the University Growth Corridor.	A strong and sustainable economy where everyone benefits	Project/Action is Progressing as Expected	The Council continues to deliver the two Town Deals, Future High Street Fund and Shared Prosperity Fun
Cllr. David Hutchison	1. Sustainable Environment 2. All	Deliver the Sustainable Environment Strategy	Ensuring that the Council's operations are carbon neutral by 2030	Project/Action is Progressing as Expected	Working groups now set up with each service area within the Council, and individual service area action plans are being formulated to take projects further. there are a number of positive project proposals which will reduce our carbon emissions, and with some creating cost savings too. Our enhanced, accredited, Carbon Literacy Training has commenced fully in this quarter, with a programme moving forward to provide training to all employees and members. from a governance point it has been agreed to follow the principles set with the 'One Council' programme with the formation of a 'Green One Council Board which will meet once a quarter to monitor progress of the SES and delivery plan. The board is made up of - Councillor Simon Tagg, Councillor Stephen Sweeny, Councillor David Hutchison, and Officers, Simon McEneny, Andrew Bird, Georgina Evans-Stadward, and Sarah Wilkes.
Cllr. Stephen Sweeney	Commercial Delivery	Delivering the £16m Kidsgrove Town Deal, including: Facilitating the Chatterley Valley Enterprise Zone development to deliver 1700 quality jobs for local people; Enhancing Kidsgrove Railway Station and access to the local canal network; Developing a Shared Service Hub with key partners.	A strong and sustainable economy where everyone benefits	Project/Action is Not Progressing as Expected	Some issues continue with delivery of the Railway station project whilst technical issues are resolved on the ground conditions around the railway station. Work continues with the Town Deal Board and project partners to resolve these.
Cllr. Stephen Sweeney	Commercial Delivery	Delivering the £23m Newcastle Town Deal, including: Development of key gateway sites including the 'Zanzibar' and Midway; Connecting residents and businesses to skills training for the digital world; Improving bus, cycling and walking infrastructure; Delivering a circus-themed performing arts Centre; Building more than 400 homes in Knutton and Chesterton.	A strong and sustainable economy where everyone benefits	Project/Action is Progressing as Expected	Progress continues on all projects in line with the projected delivery plan.
Cllr. Stephen Sweeney	1. Commercial Delivery 2. Neighbourhoods	Delivering the £4.8m Uk Shared Prosperity Fund programme, including: Improving the town centre; Supporting culture and heritage; Skills development for local people; Supporting the most vulnerable people.	A strong and sustainable economy where everyone benefits	Project/Action is Progressing as Expected	During the last quarter the UKSPF grant funding has seen the projects encompass a wide variety aspects, including job creation, increased productivity, enhanced public services, and improved quality of life for residents. For example the recent Supporting Businesses themes facilitated the legal support for 96 business requests, over 36 students have been engaged with businesses to share skills and knowledge from their educational studies. Over 5 businesses have submitted research and development grant funding applications with another 3 adopting new products to market. In the people and skills theme we had 238 economically inactive people referred through our Community connector project and of these 12 have gained employment (over 4 weeks) and 4 have entered volunteering. In the community theme we have enabled work with the homeless and seen 10 preventions occur. The UKSPF projects have now covered areas such as park spaces, business development and educational settings support
Cllr. Andrew Fear	1. Planning 2. Legal & Governance	Delivering the Newcastle Local Plan	Support the sustainable development of our towns and villages	Project/Action is Progressing as Expected	The Final Draft Local Plan is currently being consulted upon until the 7th October 2024. Following consultation and subject to representations received, the next stage will be submission of the Local Plan for examination which is expected to take place by the end of the calendar year.



Priority 3: Healthy, Active and Safe Communities

NEWCASTLE-UNDER-LYME BOROUGH COUNCIL

Priority 3: Performance Indicators Current Status



Corporate Objective	Count
Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.	1
Ensure that our most vulnerable residents are supported through the impact of the rising cost of living.	1
Ensure that there are good homes for everyone and that every citizen has a safe and secure place to live	10
Further increasing recycling rates across the borough with a particular focus on food waste	4
Reduce anti-social behaviour and crime in our communities	5
Secure a step change in street cleanliness and the quality of the public domain	6
Support the development of community solutions to local problems	2
Total	29

Smart Narrative

- There are 10 Indicators which have set targets this quarter within Priority 3.
- 100% met their targets within Quarter Two. 5 Indicators which met their target also showed improvement and 2 measures showed no change when comparing to the same time period last year. Only 2 measures showed a negative trend.
- 1 measure which relates to Food % participation has changed collected method and therefore has no historic data to compare against.
- There are 18 Indicators which are contextual this quarter and do not have a target to meet. When compared to last year, 5 measures had showed a negative trend, 7 measures demonstrated an improvement when comparing to 23/24, 1 measure show no change and 5 contextual measure did not have any historic data to compare against.
- Within Priority 3, there was 1 Projects/Actions which was been classed as completed, this being "Expansion of the street warden scheme and the creation of neighbourhood delivery teams.". All other Projects remain are shown to be progressing as expected.

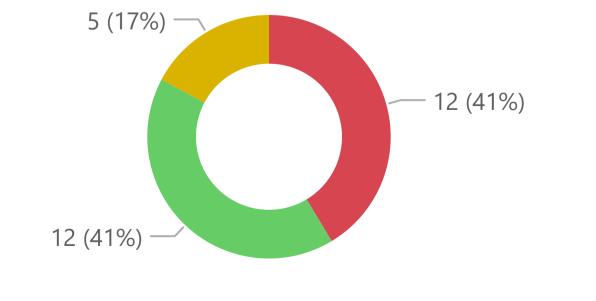
Priority 3: Summary Project Status Split

Project/Action is CompletedProject/Action is Progressing as Expected

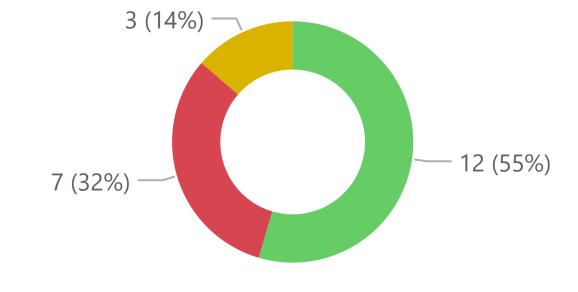
Priority 3: Health...

Priority 3: Qtr.2 Trend Direction of PI's Compared to Previous Quarter

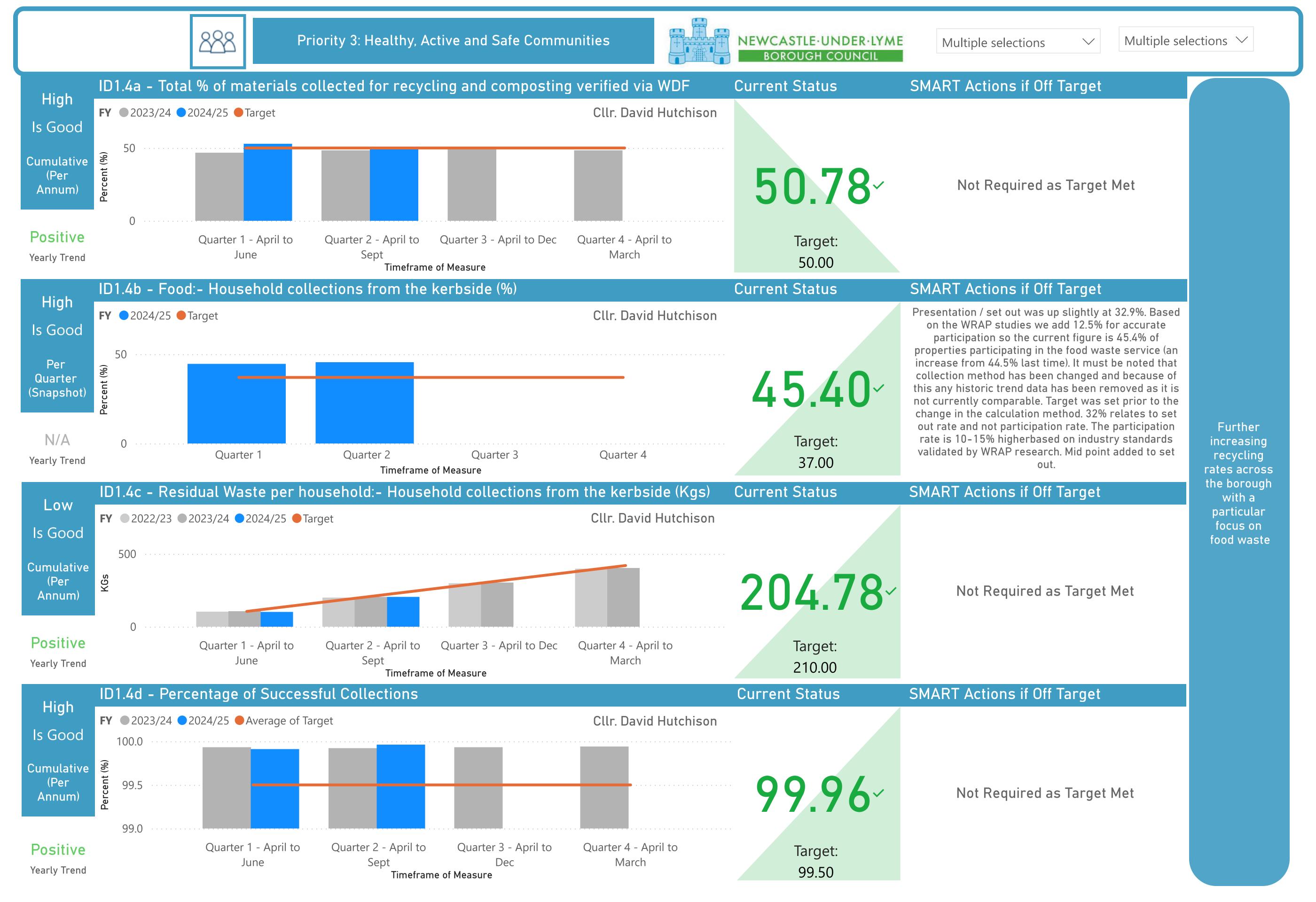
Priority 3: Qtr.2 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year

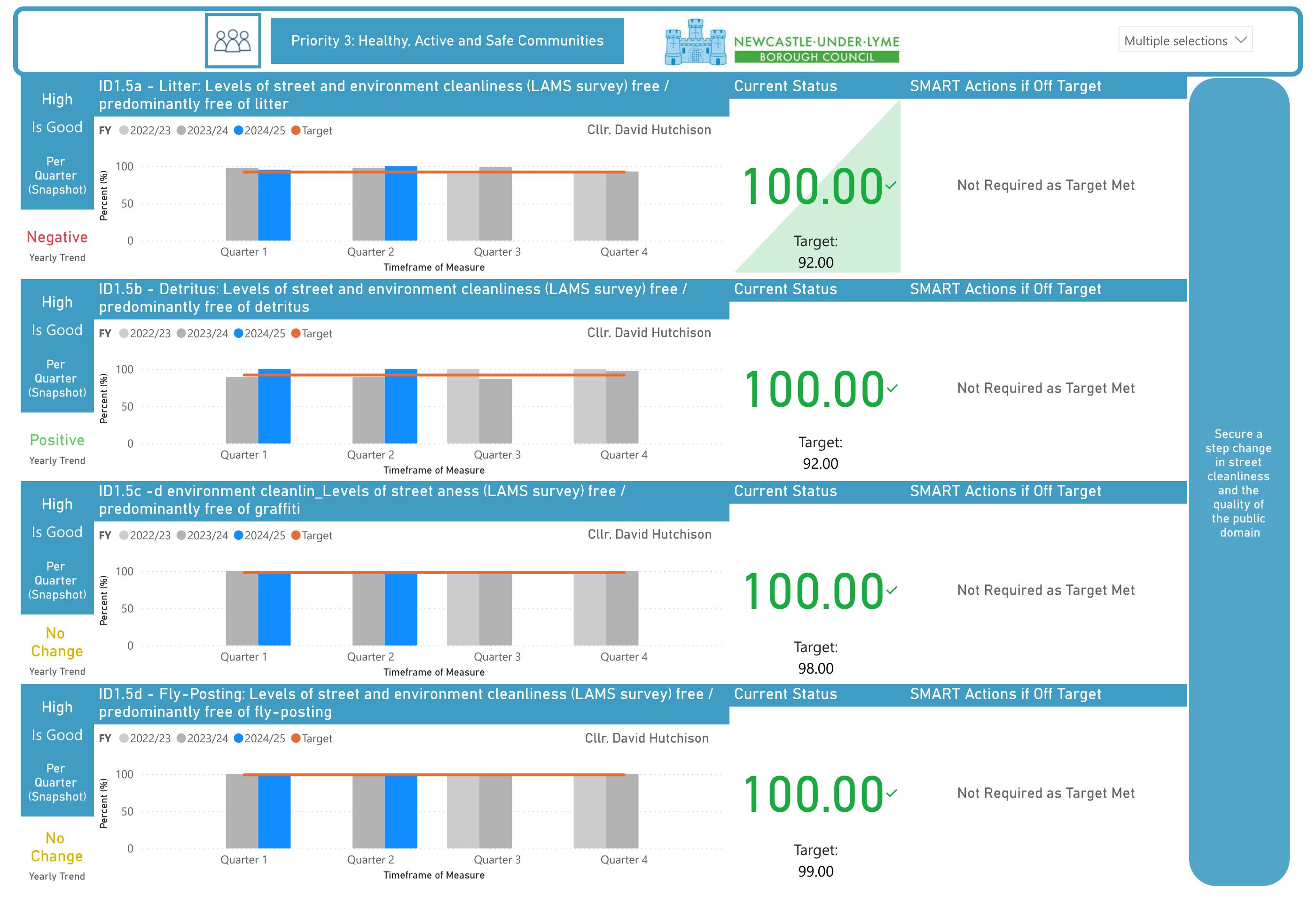


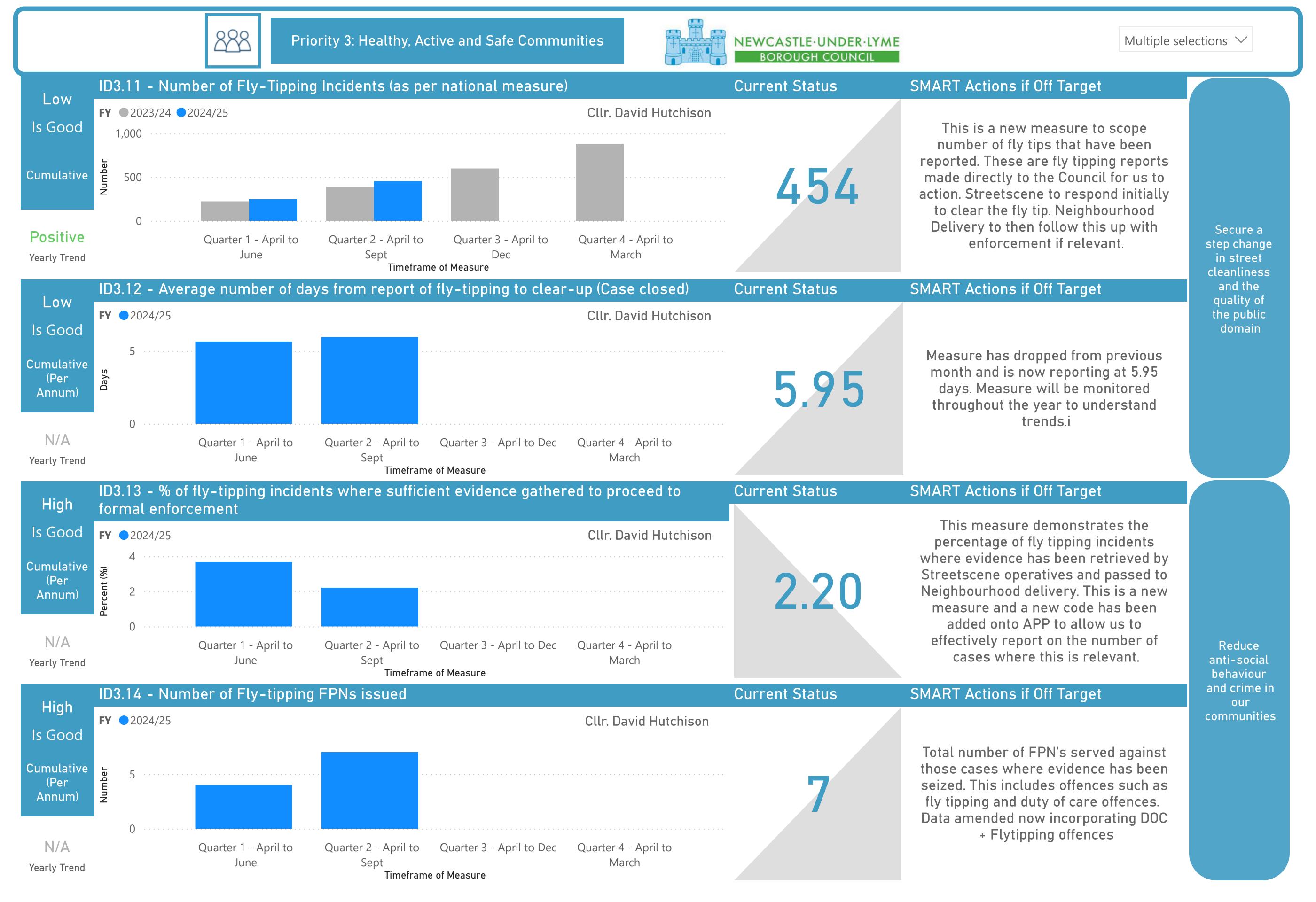
NegativePositiveNo Change



■ Improvement of Previo...
■ Deterioration of ...
■ No Change









Priority 3: Healthy, Active and Safe Communities



Project Status Split for Priority 3.

Project/Action is Progressing as Expected

Project/Action is Completed

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Portfolio Holder	Service Area	Action	Corporate Objective	Status report	Commentary on progress
Cllr. Gill Heesom	Neighbourhoods	Build on our work with Staffordshire Police	Reduce anti-social behaviour and crime in our communities	Project/Action is Progressing as Expected	Partnership work is continuing successfully with Staffordshire Police and data shows a reduction in crime, ASB, violence, theft, burglary and sexual offences.
Cllr. Craig Skelding	 Commercial Delivery Neighbourhoods 	Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.	Delivering an economic and cultural legacy from the celebration of the borough's 850th anniversary in 2023.	Project/Action is Progressing as Expected	The final element of this, the new Queen Elizabeth statue was unveiled on 11th October and visitors to Queens Gardens are now enjoying visiting the statue.
Cllr. David Hutchison	 Neighbourhoods 2. Sustainable Environment 	Expansion of the street warden scheme and the creation of neighbourhood delivery teams.	Secure a step change in street cleanliness and the quality of the public domain	★ Project/Action is Completed	Project/Action has been completed.
Cllr. David Hutchison	Sustainable Environment	Further increasing recycling rates across the borough with a particular focus on food waste	Further increasing recycling rates across the borough with a particular focus on food waste	Project/Action is Progressing as Expected	Recycling rates from flats is improving, and additional containers to further reduce contamination are currently being procured. A waste prevention scheme in partnership with the County Council is being promoted with stickers being applied to residual waste bins being applied advising residents to dispose of their food waste using the separate food waste service.
Cllr. Simon Tagg	 Strategy, People and Performance 2. Neighbourhoods 	Work collaboratively with the Newcastle Partnership	Ensure that our most vulnerable residents are supported through the impact of the rising cost of living.	Project/Action is Progressing as Expected	Ongoing partnership work continues. Through the partnership board, we are progressing working groups around vulnerability, employability, cost of living and mental health. We also are the designated chair for Better Health Staffordshire in Newcastle and are in receipt of grant funding to impact on health inequalities.
Cllr. Craig Skelding	Neighbourhoods	Work with partners to develop effective community bodies	Support the development of community solutions to local problems	Project/Action is Progressing as Expected	Work is in progress with a community group in Bradwell to develop a project to improve local play and recreational facilities. Work has also commenced to develop an Empowering Communities Strategy for the Borough, based on the recently adopted Staffordshire County Council Communities Strategy



Priority 4: Town Centres for All

NEWCASTLE-UNDER-LYME BOROUGH COUNCIL

Priority 4: Performance Indicators Current Status Target Met Contextual

Corporate Objective	Count
Increasing the number of people living, working and using Newcastle town Centre	3
Total	3

Smart Narrative

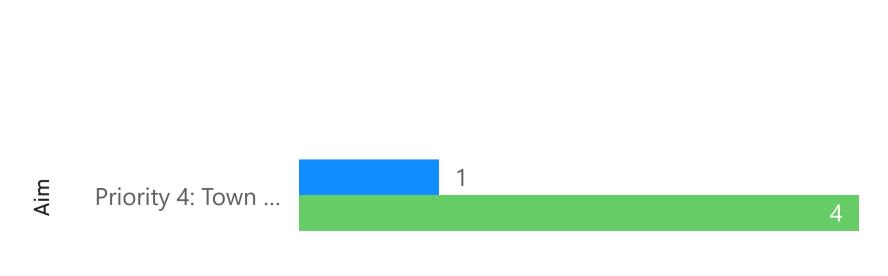
- There are 2 Indicators which have set targets this quarter within Priority 4.
- Both the indicators that have had data shared have met their respective targets. One of these also showed an improvement when compared to Quarter Two of the previous year, the other showed a negative trend when comparing the same time period from the previous year.
- There is 1 Indicators which is contextual this quarter and does not have a target to meet. The data provided only shows Quarter 2 with no data provided for Quarter 1. This has meant the measure did not have any historic data to compare against so no trend data has been provided.
- Within Priority 4, One project/action has been classed as completed; this being "Developing a Town Centre Strategy for Kidsgrove". All other Projects/Actions were identified to be progressing as expected.

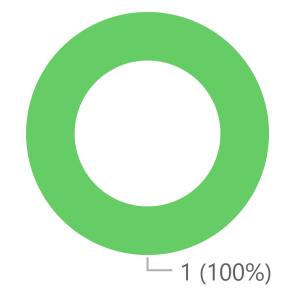
Priority 4: Summary Project Status Split

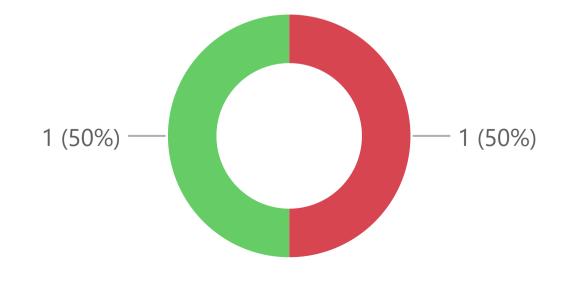
Project/Action is CompletedProject/Action is Progressing as Expected

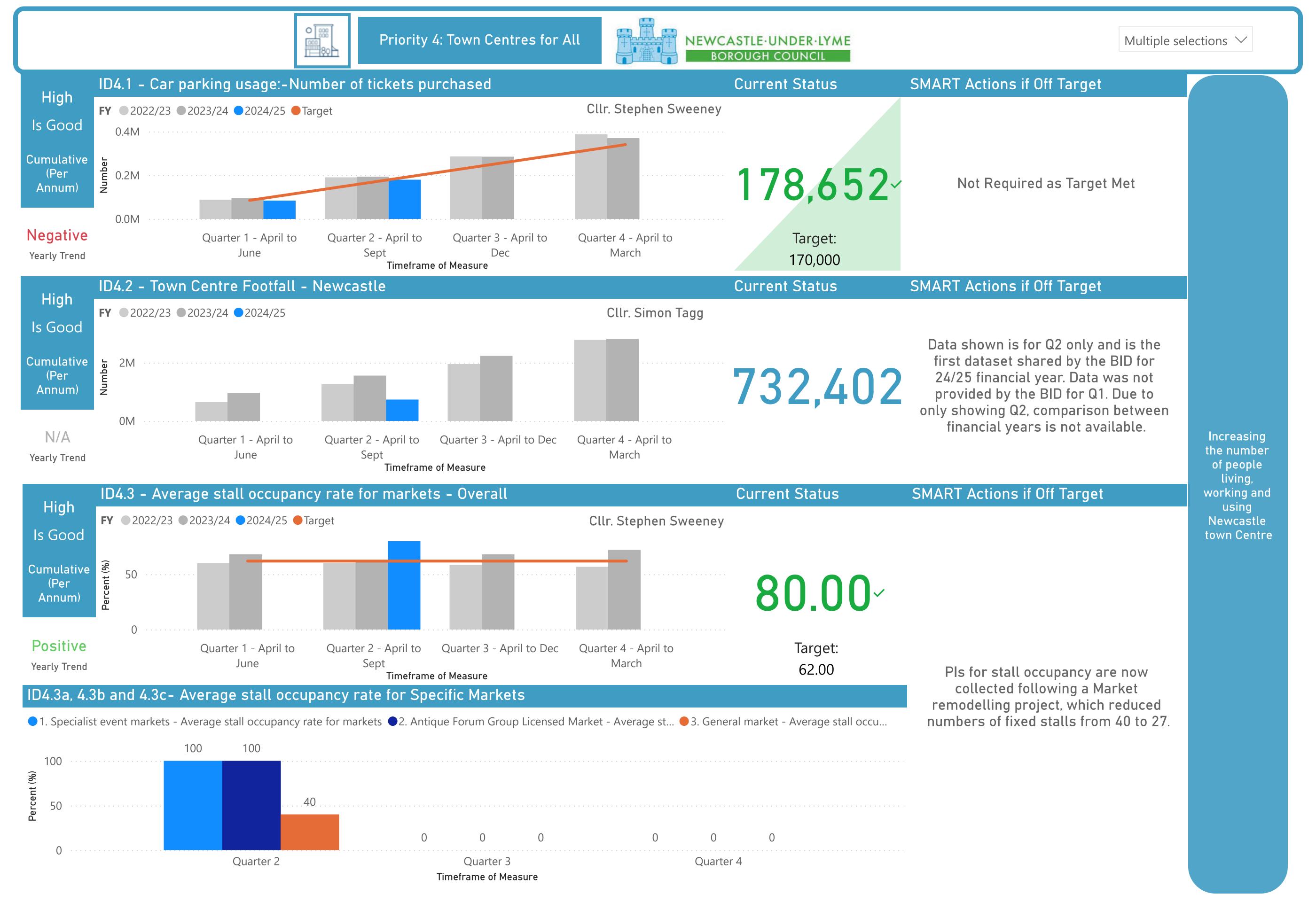
Priority 4: Qtr.2 Trend Direction of PI's Compared to Previous Quarter

Priority 4: Qtr.2 Trend Status of PI's Compared On Same Qtr in the Previous Financial Year











Priority 4: Town Centres for All



Project Status Split for Priority 4.

Project/Action is Progressing as Expected

Project/Action is Completed

1

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Portfolio Holder	Service Area	Action	Corporate Objective	Status report	Commentary on progress
Cllr. Stephen Sweeney	 Commercial Delivery 2. Planning 	Redeveloping Midway car park to provide aspirational town centre residential accommodation	Increasing the number of people living, working and using Newcastle town centre	Project/Action is Progressing as Expected	A planning application has been submitted by developer Capital and Centric for conversion of Midway car park in 114 apartments. Should the application be successful work is due to start in March 2025.
Cllr. Stephen Sweeney	1.Neighbourhoods2. CommercialDelivery	Developing a Town Centre Strategy for Kidsgrove	Encourage visitors and support local businesses in Kidsgrove	roject/Action is Completed	Project/Action has been completed.
Cllr. Stephen Sweeney	Commercial Delivery	Redevelopment of Ryecroft Site	Continuing to work with key partners to deliver the redevelopment of opportunities across the borough	Project/Action is Progressing as Expected	Development of Castle Car Park is continuing with practical completion expected by the end of November. Planning applications are expected to be submitted by both Capital and Centric and McCarthy Stone in October for residential development on the site with an application for the hotel to follow in November.
Cllr. Stephen Sweeney	Commercial Delivery	Redevelopment of York Place	Continuing to work with key partners to deliver the redevelopment of opportunities across the borough	Project/Action is Progressing as Expected	Demolition works which will see York Place stripped back to its original concrete frame have begun by developer Capital and Centric in advance of a planning application seeking conversion to residential units with commercial units on the ground floor to be submitted in November.
Cllr. Stephen Sweeney	Neighbourhoods	Further enhance the historic market and public realm and boost our signature specialist market programme	Further enhance the historic market and public realm and boost our signature specialist market programme	Project/Action is Progressing as Expected	The first phase of the market and public realm improvement project is complete and a planning application has been lodged for the final phase. The Makers Market is operating each month and a new market event is planned for October to support Castle Classics.